



# **Employer Public Report**

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#### **Submitted By:**

Davies Collison Cave Law Pty Ltd 40613954420; QIP Services Pty Ltd 14613281182; FPA Patent Attorneys Pty Ltd 35613950342; Davies Collison Cave Pty Ltd 13613954368; FOX HOLDCO LIMITED 19676925821



### **Public Reports**

WGEA publishes the Public Report, except personal information in whole, or part on the Data Explorer and uses its contents in whole or part for other purposes in electronic or other formats.

Two documents make up your Public Report and can be generated and downloaded after preparing your submission for lodgement:

- Public Report Questionnaire
- Public Report Employee Data Tables

The Public Report must be:

- Given to your CEO or equivalent for review, approval and sign off before lodgement.
- Shared in accordance with the Notification and Access requirements under the Workplace Gender Equality Act 2012 (the Act).

Report contacts will be asked to declare in the Portal that all relevant CEO or equivalents have signed the public report.

Detailed information on the requirements to share the public report with your employees, members or shareholders can be found within the online Reporting Guide on **Notification and Access requirements**.

#### **Gender Equality Standards**

If there is a single entity employing 500 or more employees, they must have a policy or strategy in place against each of the six Gender Equality Indicators. More information can be found within the online reporting guide on <u>Gender Equality Standards</u>.



### **Workplace Overview**

#### **Policies & Strategies**

Employer policies or strategies on workplace gender equality and the composition of the workforce can be powerful levers for making progress and change. Policies or strategies are most effective when backed up by evidence-informed action plans to address areas of imbalance and inequality. Similarly, targets are achievable, time-framed goals that create mechanisms for accountability and are effective when combined with dedicated actions to help achieve them.

# 1.1 Do you have formal policies and/or formal strategies in place that support gender equality in the workplace?

Yes

Policy; Strategy

#### 1.1a Do the formal policies and/or formal strategies include any of the following?

Recruitment; Retention; Performance management processes; Promotions; Succession planning; Training and development; Talent identification/identification of high potentials; Other

**Provide details:** We have set gender equity targets for FY25 as interim milestones on the path to achieving our FY28 goals. Additionally, we have piloted a sponsorship program for senior women and emerging talent through our Cultivate initiative.

# 1.2 Do you have a formal policy and/or formal strategy on diversity and inclusion in your organisation?

Yes

Policy; Strategy

#### 1.2a Do the formal policies and/or formal strategies include any of the following?

Gender identity; Cultural and/or language background; Disability and/or accessibility; Age; Other

**Provide details:** In addition to the above, Davies Collison Cave (DCC) has developed a comprehensive 3-year Diversity, Inclusion & Belonging program covering 4 aims and 5 pillars, including disability.

### 1.3 Does your organisation have any targets to address gender equality in your workplace?

Yes

Reduce the organisation-wide gender pay gap; Increase the number of women in



management positions; Increase the number of women in key management personnel (KMP) roles; Increase the number of women in male-dominated roles; Increase the number of men in female-dominated roles; Increase the number of men taking parental leave

# 1.4 If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

The subsidiary firms within the group have set gender equity targets for FY28, with interim goals established between now and then to address the criteria outlined above. The People & Culture team reports on progress toward these goals as part of the annual WGEA reporting cycle.



### **Workplace Overview**

### **Governing Bodies**

Gender balance on governing bodies or Boards is good for business. It contributes to workplace gender equality outcomes and improved company performance more broadly. Measures to support gender balance in the governing body include analysing the gender representation of chairs and other members, considering gender in the selection of Board members, and taking action to drive change through term limits, gender equality targets and policies.

1.5 Identify your organisat	tion/s' governing body	or bodies.
Organisation: QIP Services	Pty Ltd	
A. To your knowledge, is t group for this year's Gend		so reported in a different submission
No		
B. What is the name of you	ur aovernina body?	
Fox HoldCo Board	3,	
C. What type of governing	hody does this organi	isation have?
5	body does this organi	sation have.
Board of Directors		
D. How many members are position?	e in the governing bod	y and who holds the predominant Ch
	Female (F)	Male (M)
Chair	0	1
Members (excluding chairs)	1	5
E. Do you have formal poli gender equality in this org		ategies in place to support and ach body?
F. Does this organisation's Members?	s governing body have	e limits on the terms of its Chair and,
No		
INU		



G. Has a target been set on the representation of women on this governing body?
Yes, a target has been set to increase the representation of women on this governing body
G.1 Percentage (%) of target: 40
G.2 Year of target to be reached: 2028-06-30
H. Do you have a formal policy and/or formal strategy on diversity and inclusion for this organisation's governing body?
No
Organisation: FPA Patent Attorneys Pty Ltd
A. To your knowledge, is this governing body also reported in a different submission group for this year's Gender Equality Reporting?
No
B. What is the name of your governing body?
Fox HoldCo Board
C. What type of governing body does this organisation have?
Board of Directors
D. Harry many mambana are in the nerrousing bady and tube helds the need-only and Obelia
D. How many members are in the governing body and who holds the predominant Chair position?
Female (F) Male (M)

	Female (F)	Male (M)
Chair	0	1
Members (excluding chairs)	1	5

E. Do you have formal policies and/or formal strategies in place to support and achieve gender equality in this organisation's governing body?



F. Does this organisation's governing body have limits on t	ne terms of its Chair and/ or
Members?	ic terms of its offan and, of
No	
G. Has a target been set on the representation of women or	this governing body?
Yes, a target has been set to increase the representation of v	vomen on this governing body
G.1 Percentage (%) of target: 40	
G.2 Year of target to be reached: 2028-06-30	
H. Do you have a formal policy and/or formal strategy on d organisation's governing body?	versity and inclusion for this
No	
Organisation: Davies Collison Cave Law Pty Ltd	
A. To your knowledge, is this governing body also reported group for this year's Gender Equality Reporting?	
No	
D. What is the name of your governing hade?	
B. What is the name of your governing body?	
Fox HoldCo Board	
C. What type of governing body does this organisation have	?
Board of Directors	



### D. How many members are in the governing body and who holds the predominant Chair position?

	Female (F)	Male (M)
Chair	0	1
Members (excluding chairs)	1	5

E. Do you have formal policies and/or formal strategies in place to support and achieve gender equality in this organisation's governing body?
No

F. Does this organisation's governing body have limits or	n the terms of its Chair and/ or
Members?	

No

### G. Has a target been set on the representation of women on this governing body?

Yes, a target has been set to increase the representation of women on this governing body

- G.1 Percentage (%) of target: 40
- G.2 Year of target to be reached: 2028-06-30

H. Do you have a formal policy and/or formal strategy on diversity and inclusion for this organisation's governing body?

No

Organisation: Davies Collison Cave Pty Ltd

A. To your knowledge, is this governing body also reported in a different submission group for this year's Gender Equality Reporting?

No



Tan HaldOa Da and	ur governing body?		
Fox HoldCo Board			
C. What type of governing body does this organisation have?			
Board of Directors			
D. How many members are position?	e in the governing boo	ly and who holds the predominant Chair	
	Female (F)	Male (M)	
Chair	0	1	
Members (excluding chairs)	1	5	
NO F. Does this organisation's	anisation's governing	e limits on the terms of its Chair and/ or	
No F. Does this organisation's Members?			
No			
No F. Does this organisation's Members? No	s governing body have	e limits on the terms of its Chair and/ or	
No F. Does this organisation's Members? No G. Has a target been set o	s governing body have		
No F. Does this organisation's Members? No G. Has a target been set o	s governing body have	e limits on the terms of its Chair and/ or	
No F. Does this organisation's Members? No G. Has a target been set o	n the representation on the increase the representation of the increase the i	e limits on the terms of its Chair and/ or	
F. Does this organisation's Members? No  G. Has a target been set of Yes, a target has been set to G.1 Percentage (%)	n the representation on the increase the representation of the increase the i	e limits on the terms of its Chair and/ or  of women on this governing body?  entation of women on this governing body	
F. Does this organisation's Members? No  G. Has a target been set of Yes, a target has been set to G.1 Percentage (%)	n the representation of target: 40	e limits on the terms of its Chair and/ or  of women on this governing body?  entation of women on this governing body	
F. Does this organisation's Members? No  G. Has a target been set of Yes, a target has been set to G.1 Percentage (%)	n the representation of target: 40	e limits on the terms of its Chair and/ or  of women on this governing body?  entation of women on this governing body	



No

rganisation: FOX HOLDCO LIMITED			
A. To your knowledge, is tl group for this year's Gend		so reported in a different submission ?	
No			
B. What is the name of you	ır aovernina bodv?		
Fox HoldCo Board	<b>333</b>		
C. What type of governing	hody does this organ	isation have?	
Board of Directors	body does this organ	isation nave:	
oosition?	Female (F)	Male (M)	
Chair	0	1	
Members (excluding chairs)	1	5	
Members?		g body? e limits on the terms of its Chair and/ or	
No			
G. Has a target been set o	n the representation o	of women on this governing body?	
Yes, a target has been set t	to increase the represe	entation of women on this governing boo	
G.1 Percentage (%)	of target: 40		



G.2 Year of target to be reached: 2028-06-30
H. Do you have a formal policy and/or formal strategy on diversity and inclusion for this organisation's governing body?
No
1.6 If your organisation would like to provide additional information relating to governing bodies and gender equality in your workplace, do so below.



### **Action on Gender Equality**

#### **Gender Pay Gaps**

The gender pay gap is the difference in average or median earnings between women and men. It is a measure of how we value the contribution of women and men in the workforce. The gender pay gap is not to be confused with women and men being paid the same for the same, or comparable, job – this is equal pay. Equal pay for equal work is a legal requirement in Australia. However, illegal instances of unequal pay can still be one of the many drivers of the gender pay gap. Closing the gender pay gap is important for Australia's economic future and reflects our aspiration to be an equal and fair society for all

# 2.1 Do you have formal policies and/or formal strategies on equal remuneration (pay equity and the gender pay gap) between women and men?

Yes

Policy; Strategy

#### 2.1a Do the formal policies and/or formal strategies include any of the following?

To achieve gender pay equity; To close the gender pay gap; To ensure no gender bias occurs at any point in the remuneration review process (for example at commencement, at annual salary reviews, out-of-cycle pay reviews, and performance reviews); To ensure managers are held accountable for pay equity outcomes; To implement and/or maintain a transparent and rigorous performance assessment process

### 2.2 Have you conducted analysis to determine if there are remuneration gaps between women and men?

Yes

#### 2.2a What type of gender remuneration gap analysis has been undertaken?

Like-for-like pay gaps analysis which compares the same or similar roles of equal or comparable value to identify unequal pay; A by-level gap analysis which compares the difference between women's and men's average pay within the same employee category; Overall gender pay gap analysis to identify the difference between women's and men's average pay and gender composition across the whole organisation; A comprehensive gender pay gap analysis, looking at base salary and total remuneration, workforce composition, talent acquisition and employee movements

#### 2.2b When was the most recent gender remuneration gap analysis undertaken?

Within the last 12 months



### 2.2c Did you take any actions as a result of your gender remuneration gap analysis?

Yes

Created a pay equity strategy or gender equality action plan; Corrected instances of unequal pay; Identified cause/s of the gaps; Reviewed remuneration decision-making processes; Reported results of pay gap analysis to the governing body; Reported results of pay gap analysis to all employees; Reviewed talent acquisition processes; Reviewed and implemented performance evaluation processes to ensure no gender bias; Developed a strategy to address workforce composition issues – e.g. attracting more underrepresented gender into specific higher-paying roles; Implemented other changes (provide details):

**Provide details:** As of June 2025, in addition to the gap analysis QANTM group firms conduct an annual analysis of GPG with strategies to close the gap, accompanied by milestone and reporting dates.

You may also provide more detail below on the gender remuneration gap analysis that was undertaken.

# 2.3 If your organisation would like to provide additional information relating to employer action on pay equity and/or gender remuneration gaps in your workplace, please do so below.

Our company undertakes a rigorous remuneration review process annually, which involves multiple stakeholders across the organisation. We conduct comprehensive calibration meetings and invite a broad cross-section of stakeholders to participate, and challenge pay gaps across level and by gender. We also challenge biases, as indicated by comments about people on parental leave, and stereotypes about gender.



### **Action on Gender Equality**

#### **Employee Consultation**

Engaging employees through consultation on gender equality issues helps employers to understand the employee experience and to take meaningful action. Employers can use the information they learn through the consultation process to generate solutions that are practical and relevant to their organisation.

### 2.4 Have you consulted with employees on issues concerning gender equality in your workplace during the reporting period?

Yes

#### 2.4a How did you consult employees?

Employee experience survey; Consultative committee or group; Focus groups; Exit interviews; Performance discussions

#### 2.4b Who did you consult?

ALL staffHuman resources managers; Management; Employee representative group(s); Diversity committee or equivalent; Other

**Other:** Our focus on supporting employees taking parental leave has led to a 100% return rate. As part of this strategy, we offer coaching both before leave and upon return to help ensure a smooth transition.

2.5 Do you have formal policies and/or formal strategies in place to ensure employees are consulted and have input on issues concerning gender equality in the workplace?

Yes

Strategy

### 2.8 If your organisation would like to provide additional information relating to employee consultation on gender Equality in your workplace, please do so below.

Upon the release of the reports by WGEA, we hold formal townhall meetings for all employees to attend, where the results are shared. We go through the employer statement and initiatives undertaken in the previous year, as well as those in the upcoming year. We invite feedback in those meetings, as well as an invitation for employees to speak with their direct supervisor or People & Culture following the formal presentation.



#### Flexible Work

#### **Flexible Working Arrangements**

A flexible working arrangement is an agreement between an employer and an employee to change the standard working arrangement, often through a change to the hours, pattern or location of work. Flexible work is a key enabler of gender equality, helps accommodate an employee's commitments out of work and has become increasingly important for employers in attracting and retaining diverse and talented employees.

# 3.1 Do you have a formal policy and/or formal strategy on flexible working arrangements?

Yes

Policy; Strategy

#### 3.1a Do the formal policies and/or formal strategies include any of the following?

A business case for flexibility has been established and endorsed at the leadership level; Leaders are visible role models of flexible working; Flexible working is promoted throughout the organisation; Targets have been set for engagement in flexible work; Targets have been set for men's engagement in flexible work; Leaders are held accountable for improving take up and approval of workplace flexibility; Training on flexible working and remote/hybrid teams is provided to managers; Training on flexible working and remote/hybrid teams is available to all employees; All employees are surveyed on whether they have sufficient flexibility; The impact of flexibility is measured and evaluated (e.g. reduced absenteeism, increased employee engagement); Metrics on the use of, and/or the impact of, flexibility measures are reported to key management personnel; Metrics on the use of, and/or the impact of, flexibility measures are reported to the governing body; Flexible work offerings are available to all employees, with a default approval bias (all roles flex approach); Management positions are designed to be able to be done part-time; All team meetings are offered online; Other

**Provide Details:** As part of our Employee Value Proposition (EVP), we do not mandate 3–5 office days. Instead, we offer a 40% in-office, 60% remote hybrid model, with extra flexibility for those further away. FPA also supports a 9-day fortnight.

# 3.2 Do you offer any of the following flexible working options to MANAGERS and/or NON MANAGERS in your workplace?

Flexible working option	MANAGERS	NON-MANAGERS
Flexible hours of work (start and finish times)	Yes	Yes
Compressed working weeks	Yes	Yes
Time-in-lieu	Yes	Yes
Hybrid working (regular days worked from home and in office)	Yes	Yes
Working fully remote (no regular days worked in office)	Yes	Yes
Reduced hours or part-time work	Yes	Yes



Job sharing arrangements	Yes	Yes
Purchased leave	Yes	Yes
Unpaid leave	Yes	Yes
Clevible askeduling vestoring	Voc	Voo
Flexible scheduling, rostering or switching of shifts	Yes	Yes

# 3.3 If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, please do so below.

All employees in the organisation including our most senior leaders are encouraged to utilise flexible working arrangements. We have 100% take up of flexible working by all employees, regardless of gender or seniority. A unique offering in our industry is the opportunity for employees at all levels to work from anywhere, for 4 weeks each year. We encourage but do not mandate, 40% attendance at the office. Compared to an industry average of 80-100%, and we actively support hub & spoke working models for those working further distances from the office.



### **Employee Support for Parents and Carers**

#### **Paid Parental Leave**

Parental leave policies are designed to support and protect working parents around the time of childbirth or adoption of a child and when children are young. Some employers offer universally available parental leave policies, offering equal parental leave for all parents, others offer with a distinction between 'primary' and 'secondary' carers. It's important that it's a policy that's available to all parents, irrespective of gender, recognising the equally important role of all parents in caregiving. Gender equal policies help to de-gender the ideal worker and carer norms, which pervade the workplace and reduce opportunities for women to remain in, or re-enter the workforce.

# 4.1 Do you provide employer-funded paid parental leave in addition to any government-funded parental leave scheme?

Yes, we offer employer funded parental leave to all genders without using the primary/secondary carer distinction

4.1a Please ind available to:	icate whether your employer-funded paid primary carers leave is
All, regardless o	f gender
4.1b Please ind covers:	icate whether your employer-funded paid primary carers leave
Birth; Adoption;	Surrogacy; Stillbirth; Fostering
4.1c How do yo	u pay employer-funded paid parental leave?
Paying the empl	loyee's full salary
4.1d How many eligible employe	weeks of employer-funded paid parental leave is available to ees?
Lowest entitlem Highest entitlen	
4.1e Who has a	ccess to this type of employer-funded paid parental leave?
Permanent emp	loyees
	uire carers to work for the organization for a certain amount of ng period) before they can access employer-funded parental leave?
Ves a qualifying	period is required



# certain time after the birth, adoption, surrogacy and/or stillbirth? Anytime within 24 months

4.1h Does your organisation have an opt out approach to parental leave? (Employees who do not wish to take their full parental leave entitlement must discuss this with their manager)

Yes

4.2 Do you pay superannuation contributions to your employees while they are on parental leave?

Yes, on employer funded primary carer's leave or equally shared parental leave (if applicable); Yes, on employer funded secondary carer's leave (if applicable); Yes, on government funded parental leave

4.3 If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.

DCC pays superannuation on all paid and unpaid parental leave taken within the first 12m of leave. We see this is as a critical step to closing the gender pay gap.



### **Employee Support for Parents and Carers**

#### **Support for Carers**

Employers can contribute to workplace gender equality by providing support for employees with caring responsibilities. A carer refers to, but is not limited to, an employee's role as the parent (biological, step, adoptive or foster) or guardian of a child, or carer of a child, parent, spouse or domestic partner, close relative, or other dependent. Employer support for employees with caring responsibilities allows them to better accommodate their out-of-work responsibilities.

# 4.4 Do you have formal policies and/or formal strategies to support employees with family or caring responsibilities?

Yes

Policy; Strategy

#### 4.4a Do the formal policies and/or formal strategies include any of the following?

Gender inclusive language when referring to carers; Support for all carers (e.g. carers of children, elders, people with disability); Paid Parental leave; Flexible working arrangements and adjustments to work hours and/or location to support family or caring responsibilities; Job redesign to support family or caring responsibilities; Extended carers leave and/or compassionate leave; Other leave available to employees with family or caring responsibilities

**Provide details:** Special leave is granted at the discretion of the Managing Principal, for example, staff caring for those affirming their gender.

# 4.5 Do you offer any of the following support mechanisms for employees with family or caring responsibilities?

Support mechanism	Answer
Breastfeeding facilities	Yes
Information packs for those with family and/or caring responsibilities	Yes
Referral services to support employees with family and/ or caring responsibilities	Yes
Coaching for employees returning to work from parental leave and/or extended carers leave and/or career breaks	Yes
Internal support networks for parents and/or carers	Yes



Support mechanism	Answer
Breastfeeding facilities	Yes
Targeted communication mechanisms (e.g. intranet forums)	Yes
Return to work bonus (only select if this bonus is not the balance of paid parental leave)	No
Support for employees with securing care (including school holiday care) by securing priority places at local care centres (could include for childcare, eldercare and/or adult day centres)	No
Referral services for care facilities (could include for childcare, eldercare and/or adult day centres)	No
On-site childcare	No
Employer subsidised childcare	No
Parenting workshop	No
Keep-in-touch programs for carers on extended leave and/or parental leave	Yes
Access to counselling and external support for carers (e.g. EAP)	Yes

#### Other

The organisation provides emergency childcare; in the event a provider is unavailable. We offer both pre and post parental leave coaching for all parents, regardless of title or gender.



### 4.6 If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.

We adopt a wide definition of carers (and therefore paid carers leave) including parents, grandparents, people with a disability, those affirming their gender. We adopt a wide definition of people being cared for, including children, senior citizens, people with a disability, those affirming their gender.



#### **Harm Prevention**

#### Sexual harassment, harassment on the ground of sex or discrimination

Workplace sexual harassment and sex discrimination is a gender equality issue that predominantly impacts women. To increase women's workforce participation and well-being, it is essential employers take action to prioritise and protect all employees from sexual harassment, harassment on the ground of sex or discrimination and ensure that every employee feels safe in the workplace.

5.1 Do you have formal policies and/or formal strategies on the prevention of and appropriate response to sexual harassment, harassment on the ground of sex or discrimination?

Yes

Policy; Strategy

#### 5.1a Do the formal policies and/or formal strategies include any of the following?

A grievance process; Definitions and examples of sexual harassment, harassment on the grounds of sex and discrimination and consequences of engaging in this behaviour; The legal responsibilities of the employer to eliminate, so far as possible, sexual harassment and how it is demonstrated in the organisation; Leadership accountabilities and responsibilities for prevention and response to sexual harassment; Disclosure options (internal and external) and process to investigate and manage any sexual harassment; Processes relating to the use of non-disclosure or confidentiality agreements; Expected standard of behaviour is clearly outlined and included in recruitment and performance management processes; Guidelines for human resources or other designated responding staff on confidentiality and privacy; Sexual harassment risk management and how control measures will be monitored, implemented and reviewed; Process for development and review of the policy, including consultation with employees, unions or industry groups; Protection from adverse action based on disclosure of sexual harassment and discrimination; A system for monitoring outcomes of sexual harassment and discrimination disclosure, including employment outcomes for those impacted by sexual harassment and the respondent; The frequency and nature of reporting to the governing body and management on sexual harassment; Manager and nonmanager training on respectful workplace conduct and sexual harassment; Other

**Provide Details:** In additional to our regular workplace behaviour training we organised for an employment law specialist to address in person with our employees the prevention of sexual harassment in the workplace. Our Domestic abuse policy/strategy addresses this.

# 5.1b If Yes, have the policies and/or strategies been reviewed and approved in the reporting period by the Governing Body and CEO (or equivalent)?

	Answer
By the Governing Body	Yes
By the CEO (or equivalent)	Yes



### 5.2 Do you provide training on the prevention of sexual harassment, harassment on the ground of sex or discrimination to the following groups?

Yes

Cohort	At induction	At promotion	Annually	Multiple times per year
All managers	Yes	No	No	Yes
All non-managers	Yes	No	No	Yes
The Governing Body	Yes		No	Yes

### 5.2a Does the training program delivered to the above groups include any of the following?

The respectful workplace conduct and behaviours expected of workers and leaders; Different forms of inappropriate workplace behaviour (e.g. sexual harassment, harassment on the grounds of sex and discrimination) and its impact; The drivers and contributing factors of sexual harassment; Bystander training; Options for reporting occurrences of sexual harassment as well as the risk of sexual harassment occurring; Information on worker rights, external authorities and relevant legislation relating to workplace sexual harassment; The diverse experiences of sexual harassment and the needs of different people, including women, LGBTIQ+ workers, culturally diverse workers and workers with a disability.; Self-care and vicarious trauma training for employees, witnesses and responding staff; Responding to employees who engage in harassment or associated behaviours

### 5.3 Does the governing body and CEO or equivalent explicitly communicate their expectations on safety, respectful and inclusive workplace conduct? If yes, when?

#### Members of the governing body

Yes

New staff at induction; More often than annually

#### **Chief Executive Officer or equivalent**

Yes

;Annually

# 5.4 Do you have a risk management process in place to prevent and respond to sexual harassment, harassment on the ground of sex or discrimination?

Yes



#### 5.4a Does your risk management process include any of the following?

Identification and assessment of the specific workplace and industry risks of sexual harassment; Control measures to eliminate or minimise the identified drivers and risks for sexual harassment so far as reasonably practicable; Regular review of the effectiveness of control measures to eliminate or minimise the risks of sexual harassment; Consultation on sexual harassment risks and mitigation with staff and other relevant stakeholders (e.g. people you share premises with); Reporting to leadership on workplace sexual harassment risks, prevention and response, incident management effectiveness and outcomes, trend analysis and actions

# 5.4b What actions/responses have been put in place as part of your workplace sexual harassment risk management process?

Make workplace adjustments; Train people managers in prevention of sexual harassment; Train identified contact officers; Train staff on mitigation and control measures; Implement other changes (provide details)

**Provide Details**:We have policies, mandatory training, confidential reporting channels, and investigation procedures in place to manage sexual harassment risks. These are part of our broader commitment to a safe, respectful, and inclusive workplace.

### 5.5 What supports are available to support employees involved in and affected by sexual harassment?

Trained, trauma-informed support staff/contact officers; Confidential external counselling (E.g. EAP); Information provided to all employees on external support services available; Reasonable adjustments to work conditions

### 5.6 What options does your organisation have for workers who wish to disclose or raise concerns about incidents relating to sexual harassment or similar misconduct?

Process for disclosure to human resources or other designated responding staff; Process for disclosure to confidential/ethics hotline or similar; Process to disclose after their employment has concluded; Process to disclose anonymously; Special procedures for disclosures about organisational leaders and board members; Process for workers to identify and disclose potential risks of sexual harassment, without a specific incident occurring



# 5.7 Does your organisation collect data on sexual harassment in your workplace, if yes, what do you collect?

Yes

Number of formal disclosures or complaints made in a year; Number of informal disclosures or complaints made in a year; Gender of the complainant/aggrieved or victim; Gender of the accused or perpetrator; Outcomes of investigations; Other

**Other:** In 2026 we propose to launch a Health & Wellbeing Survey, which will give employees the opportunity to anonymously disclose any actions.

## 5.8 Does your organisation report on sexual harassment to the governing body and management (CEO, KMP) and how frequently?

#### **Governing body**

Yes

As required

#### CEO or equivalent

Yes

As required

#### **Key Management Personnel**

Yes

As required

### 5.8a Do your reports on sexual harassment to governing body and CEO include any of the following?

Identified risks of workplace sexual harassment; Prevalence of workplace sexual harassment; Nature of workplace sexual harassment; Analysis of sexual harassment trends and reporter/respondent profiles; Organisational action to prevent and respond to sexual harassment; Outcome of reports of sexual harassment; Consequences for perpetrators of sexual harassment; Effectiveness of response to reports of sexual harassment

# 5.9 If your organisation would like to provide additional information relating to measures to prevent and respond to sexual harassment, harassment on the ground of sex or discrimination, please do so below.

We recently reviewed and updated our prevention of sexual harassment policy and benchmarked to industry standards to ensure we provide support and compliance to the highest standard recommended in Australia. We apply this standard globally to all employees across all offices



### **Harm Prevention**

#### **Family or Domestic Violence**

5.10 Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?

Yes

Policy;Strategy

# 5.11 Do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence?

Type of support (select all that apply)	
Protection from any adverse action or discrimination based on the disclosure of domestic violence	Yes
Confidentiality of matters disclosed	Yes
Training of key personnel	Yes
Flexible working arrangements	Yes
Workplace safety planning	Yes
Employee assistance program (including access to psychologist, chaplain or counsellor)	Yes
Referral of employees to appropriate domestic violence support services for expert advice	Yes
Provision of financial support (e.g. advance bonus payment or advanced pay)	Yes
A domestic violence clause is in an enterprise agreement or workplace agreement	No
Access to medical services (e.g. doctor or nurse)	Yes
Offer change of office location	Yes
Emergency accommodation assistance	Yes

# 5.12 Do you have the following types of leave in place to support employees who are experiencing family or domestic violence?

Access to paid domestic violence leave?

Yes

Is it unlimited?

No

Do you offer paid family and domestic violence leave by negotiation or as needed?

Yes

How many days of paid domestic violence leave?

10



#### Access to unpaid domestic violence leave?

Yes

Is it unlimited?

Yes

# 5.13 If your organisation would like to provide additional information relating to family and domestic violence affecting your employees, please do so below.

We have a documented workplace safety plan to respond to incidences, including resources internal and external (including for our international offices), we also include emergency financial assistance to cover medical, transport, accommodation and other immediate expenses.



### Public Report - Employee data tables

Program: 2024 - 25 Gender Equality Reporting Corporate group of: FOX HOLDCO LIMITED Total group employee count: 333

**Table 1** – Gender composition of all occupational categories

		No. of er	mployees	Number of	graduates or s (combined)	T., 1
Occupational category	Employment status	F	М	F	M	Total employees*
Managers	Full-time permanent	25	44	0	0	69
	Part-time permanent	9	6	0	0	15
	Part-time contract	0	2	0	0	2
Professionals	Full-time permanent	41	37	0	0	78
	Full-time contract	1	3	1	2	4
	Part-time permanent	13	3	0	0	16
Clerical And Administrative Workers	Full-time permanent	96	10	0	0	106
	Full-time contract	1	0	0	0	1
	Part-time permanent	37	1	0	0	38
	Part-time contract	1	0	0	0	1
	Casual	3	0	0	0	3

<sup>\*</sup> Total employees includes Non-binary

Table 2 – Gender composition of manager categories

		No. of en	nployees	Number of g	graduates or (combined)	Total employees*	
Manager category	Employment status	F	М	F	M	rotal employees"	
CEO	Full-time permanent	0	1	0	0	1	
KMP	Full-time permanent	8	6	0	0	14	
INVII	Part-time permanent	2	0	0	0	2	
НОВ	Full-time permanent	0	4	0	0	4	
GM	Full-time permanent	0	2	0	0	2	
	Part-time permanent	1	2	0	0	3	
SM	Full-time permanent	8	20	0	0	28	
GIVI	Part-time permanent	3	2	0	0	5	
	Full-time permanent	9	11	0	0	20	
ОМ	Part-time permanent	3	2	0	0	5	
	Part-time contract	0	2	0	0	2	

<sup>\*</sup> Total employees includes Non-binary

Table 3 – Employee movements over reporting period

Question 1
How many employees were promoted?

Contract Type Employment Type		CEOs, KMPs & HOBs		Managers (excl. CEOs, KMPs & HOBs)		Non-managers		Total*
Contract Typ	o Employment Type	Female	Male	Female	Male	Female	Male	. 5 (4)
Full-time	Permanent	0	0	7	3	14	11	35
Part-time	Permanent	0	0	1	0	2	0	3
Full-time	Fixed-term	0	0	0	0	0	0	0
Part-time	Fixed-term	0	0	0	0	0	0	0
N/A	Casual	0	0	0	0	0	0	0

### Question 2 How many employees were promoted from non-manager to manager?

Contract Type Employment Type		CEOs, KMPs & HOBs		All managers		Non-managers		Total*
Contract Typ	Contract Type Employment Type		Male	Female	Male	Female	Male	rotar
Full-time	Permanent			5	2			7
Part-time	Permanent			1	0			1
Full-time	Fixed-term			0	0			0
Part-time	Fixed-term			0	0			0
N/A	Casual			0	0			0

### Question 3 How many employees were internally appointed?

Contract Type Employment Type		CEOs, KMPs & HOBs		Managers (excl. CEOs, KMPs & HOBs)		Non-managers		Total*
Contract Type	2 Employment Type	Female	Male	Female	Male	Female	Male	. 515.
Full-time	Permanent	1	1	0	0	1	0	3
Part-time	Permanent	0	0	0	0	0	0	0
Full-time	Fixed-term	0	0	0	0	0	0	0
Part-time	Fixed-term	0	0	0	0	0	0	0
N/A	Casual	0	0	0	0	0	0	0

### Question 4 How many employees (including partners with an employment contract) were externally appointed?

Contract Type Employment Type		CEOs, KMPs & HOBs		Managers (excl. CEOs, KMPs & HOBs)		Non-managers		Total*
Contract Type	Contract Type Employment Type		Male	Female	Male	Female	Male	. 515.
Full-time	Permanent	1	4	2	0	32	8	47
Part-time	Permanent	0	0	0	0	1	1	2
Full-time	Fixed-term	0	0	0	2	11	7	20
Part-time	Fixed-term	0	0	0	0	2	2	4
N/A	Casual	0	0	0	0	7	2	9

<sup>\*</sup> Total employees includes Non-binary

**Table 3** – Employee movements over reporting period (continued)

Question 5
How many employees voluntarily resigned?

Contract Type Employment Type		CEOs, KMPs & HOBs		Managers (excl. CEOs, KMPs & HOBs)		Non-managers		Total*
		Female	Male	Female	Male	Female	Male	,
Full-time	Permanent	0	1	2	0	11	6	20
Part-time	Permanent	0	0	0	0	3	0	3
Full-time	Fixed-term	0	0	0	0	0	0	0
Part-time	Fixed-term	0	0	0	0	0	0	0
N/A	Casual	0	0	0	0	0	0	0

### Question 6 How many employees were on primary carer's parental leave (paid and/or unpaid)?

Contract Type Employment Type		CEOs, KMPs & HOBs		Managers (excl. CEOs, KMPs & HOBs)		Non-managers		Total*
		Female	Male	Female	Male	Female	Male	
Full-time	Permanent	0	0	0	2	4	0	6
Part-time	Permanent	0	0	0	0	3	0	3
Full-time	Fixed-term	0	0	0	0	0	0	0
Part-time	Fixed-term	0	0	0	0	0	0	0
N/A	Casual	0	0	0	0	0	0	0

### Question 7 How many employees were on secondary carer's parental leave (paid and/or unpaid)?

Contract Type Employment Type		CEOs, KMPs & HOBs		Managers (excl. CEOs, KMPs & HOBs)		Non-managers		Total*
		Female	Male	Female	Male	Female	Male	,
Full-time	Permanent	0	0	0	1	0	0	1
Part-time	Permanent	0	0	0	0	0	0	0
Full-time	Fixed-term	0	0	0	0	0	0	0
Part-time	Fixed-term	0	0	0	0	0	0	0
N/A	Casual	0	0	0	0	0	0	0

### Question 8 How many employees ceased employment before returning to work from parental leave (regardless of when the leave commenced)?

Contract Type Employment Type		CEOs, KMPs & HOBs		Managers (excl. CEOs, KMPs & HOBs)		Non-managers		Total*
		Female	Male	Female	Male	Female	Male	
Full-time	Permanent	0	0	0	0	0	0	0
Part-time	Permanent	0	0	0	0	0	0	0
Full-time	Fixed-term	0	0	0	0	0	0	0
Part-time	Fixed-term	0	0	0	0	0	0	0
N/A	Casual							

<sup>\*</sup> Total employees includes Non-binary